



PUBLIC AFFAIRS

DEPARTMENT OF DEFENSE
DEFENSE MEDIA ACTIVITY
DEFENSE INFORMATION SCHOOL
6500 MAPES ROAD
FORT MEADE, MD 20755-5620

MEMORANDUM FOR PUBLISHER, STARS AND STRIPES

SUBJECT: Plan of Action and Milestones (POA&M) for Discontinuing Stars and Stripes Publication

The Office of the Secretary of Defense decided to discontinue the publication of Stars and Stripes as a result of the Defense-wide Review as outlined in the President's Budget Request (PRB) for Fiscal Year 2021. Section 922 of the National Defense Authorization Act (NDAA) for Fiscal Year 2020 required a 60-day advance notice to Congress prior to DoD taking any actions to eliminate functions under our organization. On June 2, 2020, the Department notified Congress of this decision. The 60-day notification timeline has expired therefore, I am providing you guidance for executing the Secretary's decision.

No later than September 15, 2020, provide DMA a POA&M that discontinues Stars and Stripes publications and other activities and dissolves the Stars and Stripes organization to include the nonappropriated fund instrumentality (NAFI) no later than January 31, 2021. The last newspaper publication (in all forms) will be September 30, 2020. The POA&M should include, but not limited to the following:

- Primary action items and projected completion dates
- Identification of the closure team
- Details on the Disposal of assets (appropriated & nonappropriated)
- Closure of operating budget/Terminal Audit
- Notification of Successor-in-Interest NAFI
- Employee notification (coordinate military with DMA)
- Communication plan
- Specific timeline for vacating government owned/leased space worldwide

In the case of a continuing resolution (CR) or other unforeseen circumstances that impact the Secretary's decision, please provide a separate POA&M by September 15, 2020 that outlines the same information that discontinues Stars and Stripes publications and dissolves the Stars and Stripes NAFI no later than September 30, 2021. In this case, the last date for publication of the newspaper will be determined based on the end of the CR or other circumstances.

We are here to assist in the areas where we can. My lead on this action is Joseph A. Sanders, the Chief Management Officer (CMO). The enclosed IMWR-NFC "How to Disestablish a NAFI" document is provided as a guide. Please coordinate with Mr. Sanders per this task and schedule a bi-weekly update where we can discuss the plan and your progress.

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Date: 2020.08.04 10:38:31 -0400

Paul R. Haverstick, Jr.
Colonel, U.S. Army
Acting Director

Attachment:
As stated