

# **Burnham & Co:**

Diversified Financial Platform

Reemergence of Storied Wall Street Brand

### Presented to:

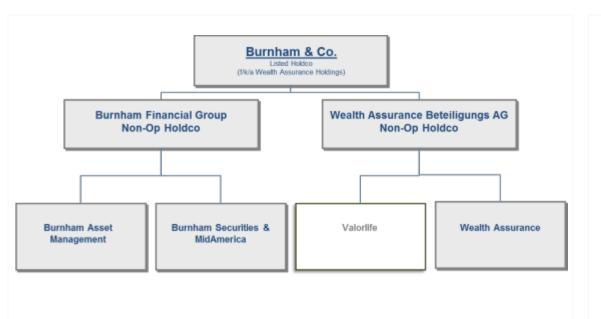




# **Organizational Structure**



# **Listed Holdco Structure**



## Governance

- Burnham & Co. (Holdco) five person board, inclusive of two Harvest designees
  - Executive Chairman Devon Archer
  - Steering Committee consisting of Holdco designees and the head of each Pillar
  - Steering Committee recommends strategic initiatives of each Pillar; board authorizes
- Subs with independent day-to-day management structure
- Independent P&L responsibility



# The Three Pillar Foundation



# **Burnham & Co. (Holding Company)**

## **Securities**

### **Burnham Securities**

- 1. Institutional/Retail
  - Capital Markets
  - Trade execution
  - Distribution

#### MidAmerica Financial

- 1. Retail
  - Distribution
  - Mutual Fund Wholesale

# **Asset Management**

#### **Burnham Asset Management**

- 1. RIA Assets
- 2. Fund Product Origination
  - Alternatives (FOFs; real estate;
     oil and gas)
  - Liquid Alternatives
  - 40 Act Mutual Funds and ETF
  - Research/Advisory

## Insurance

#### **Valorlife**

- 1. Fee-based wrapper business
- 2. Advisory Services/Products (up sell/cross sell)



# "Capital-light" Business Model



#### Insurance model

- 100% unit linked product with no life risk retained
- Unit linked business requires no additional capital to put on \$20+ billion of additional assets

#### Securities model

- Principally advisory, so is capital light
- Overnight underwriting capital needs can be provided by JP Morgan
- Trading capital is minimal because execution only business

### Asset Management

- RIA roll up model leverages brand and clearing access together with high pay out in order to avoid capital outlay and risk
- Asset Management product origination operations benefited by scale
- Asset Management distribution is wholesaling though MidAm and institutional team recently hired, and through COR Clearing (see next slide – Distribution)



# **Distribution Strategy**



#### A Burnham priority is to consolidate distribution capacity for in-house funds and investment banking syndication

- RIA and Dealer roll-up in North America
- Wealth/Tax Advisor aggregation in European Union



#### **Other Distribution Consideration**

- · Recruit teams leveraging Burnham name recognition and JP Morgan access
- · Holdco transaction transforms consolidated financials, further improving perception for recruiting
- In America, RCAP roll-up disenfranchising many independent reps many now looking for alternative home
- Burnham corporate finance team needs to demonstrate to retail brokers it has access to quality ideas and exclusive product



# **Updated Burnham Team is Highly Experienced and Building**

#### **Burnham Securities**

- Hunter Biden RSP Investments
- Daniel McCale RSP Investments
- Keith Harris HSBC; Morgan Grenfell; Drexel Burnham

## **Burnham Asset Management**

- Ken Webster John Henry & Co
- Stephan Zellmer UBP
- Andrew Godfrey Lazard
- Devon Archer Rosemont;
   Citibank

#### Insurance

- Aloyse Steichen Lombard Assurance
- Rory Knight -Sir John Templeton Foundation



# **Institutional Relationships and Business Development**

- RSP Investments; Hunter Biden owned Broker Dealer
- Plan is to undertake valuation of RSP Investments with view of acquiring 100%
- Leading institutional clients with favorable order flow
- Diversification of revenue
- Refine RSP Investments business plan and conduct capabilities rationalization



# **Combined Picture is Compelling**



## **Scale From Day One**

- Burnham & Co. would have considerable renewed momentum with:
  - \$8.3 billion firm-wide total assets
  - \$6.7 billion audited assets on balance sheet (PwC)
  - \$1.0 billion in GAAP revenue in 2015 (pending Valor acquisition)
  - \$325 million consolidated Shareholder Equity (pending Valor acquisition)

## **Qualitative Benefits from Day One**

- Burnham & Co. would also:
  - Equity alignment with a leading Chinese financial services business
  - Access to considerable investment banking and advisory pipeline from BHR
  - Access to Harvest Global product suite like HXIIX for clients and distribution channels
  - More day to day engagement by our Chairman and Biden



# **Fully Funded Business**



## **Cash Flow Positive**

- Profitable on day one on consolidated basis
- Diversified revenue sources recurring fee and transactional fee
- Cash flow from wrapper business is highly predictable
- Fully funded business plan
- No need to go to the capital markets again

## **Proceeds**

- \$30 million in new equity proposed (\$18MM Harvest and \$12MM sourced by Burnham)
- \$17 million used for Valorlife acquisition cash for cash no net cash to the seller
- \$13 million available for growth capital in America
- Valorlife has additional >\$40 million of net un-invested cash available



# **Deep Value and Proposed Terms**



## **Highly Opportunistic**

- Consolidated book value over \$300 million
- Blackstone acquired Lombard for 0.4x
- Equity Subscription price \$17.6 million pre-money valuation
- 100% of cash proceeds retained by Burnham no selling shareholders

# **Equity Terms**

- 2,250,000 shares with 2,250,000 warrants
- \$8.00 per share, plus \$8.00 warrant
- 3 year term, net exercise (cashless)
- Board representation to Harvest



# **Pro Forma Capitalization**



CAPITALIZATION AND OWNERSHIP	•							
					Equity Ownership (common shares)			
			Interest /	Purch./Rate/				
			Warrant	Strike	As Converted			
		ace Value	Coverage	Price/Sh.	At Close	%	/ Fully Diluted	%
Convertible Debt		4,050,000	10%	\$6.60	-	-	613,636	5%
Convertible Debt	\$	4,050,000			-	-	613,636	5%
Original Common Equity		9,550,000		\$6.00	1,591,667	23.3%	1,591,667	12%
New Common Equity (Harvest)		18,000,000		\$8.00	2,250,000	32.9%	2,250,000	18%
New Common Equity (Wakpamni)		12,000,000		\$8.00	1,500,000	21.9%	1,500,000	12%
New Common (CORFA/Burnham)		12,000,000		\$8.00	1,500,000	21.9%	1,500,000	12%
Common Equity	\$	51,550,000			6,841,667	100.0%	6,841,667	53%
Original Common Equity Warrants			100%	\$6.00	-	-	1,591,667	12%
Common Equity Warrants (Harvest)			100%	\$8.00	-	-	2,250,000	18%
Common Equity Warrants (Wakpamr	ni)		100%	\$8.00	-	-	1,500,000	12%
Warrants					-	-	5,341,667	42%
Total	\$	55,600,000			6,841,667	100.0%	12,796,970	100%

<sup>\*</sup> Sponsor due 20% warrants at \$6.00



# **August Target Closing**

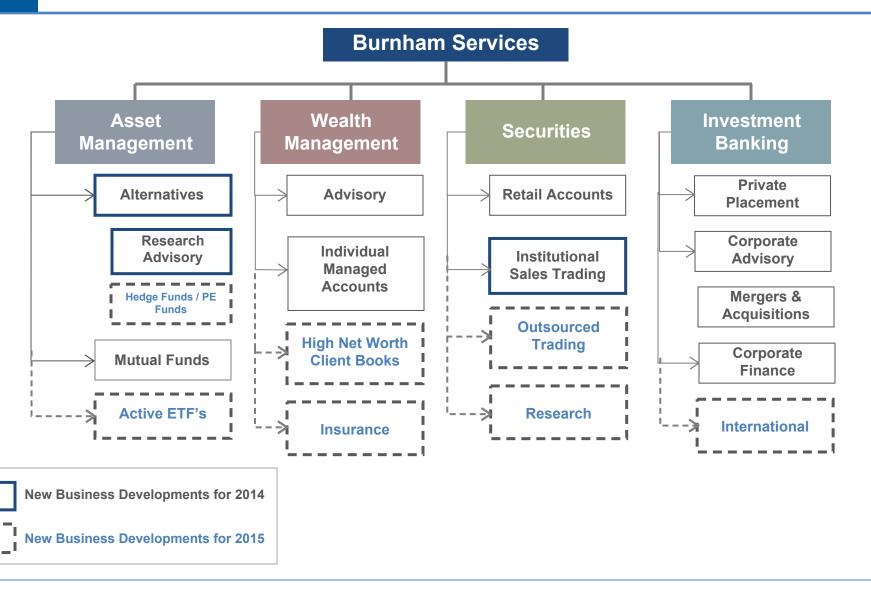
- Wealth Assurance Holdings (WAH) enters into Equity Subscription with Harvest and Wakpamni for \$30 million
- Concurrently WAH acquires COR Fund Advisors and subsumes Burnham position
  - All stock acquisition at \$12 million valuation
- WAH files name change amendment to Burnham & Co.
- Upon regulatory approval (August), Burnham & Co. closes Equity Subscription and Valorlife acquisition
- New board members seated





# **Service Expansion Plan**







# **Growth by Acquisition**



### **Acquire a NYSE based broker dealer: (Cuttone and Company):**

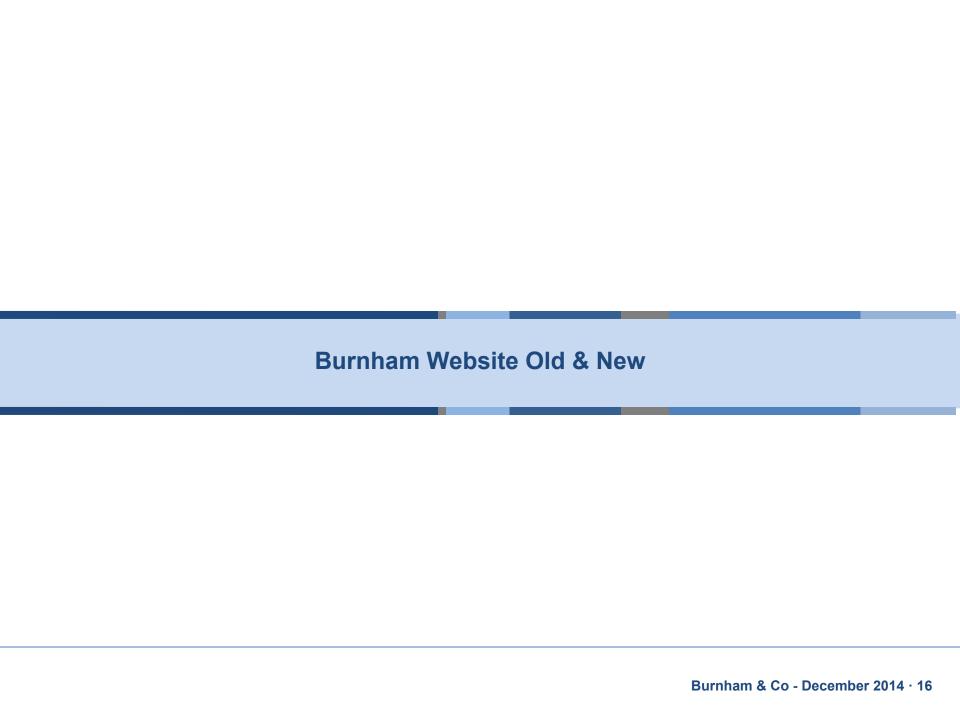
- High quality account list distribution for banking
- Broker relationships for outsourced trading desk
- Immediate revenue and cost synergies
- Use the NYSE coverage from CNBC and Bloomberg to promote the Burnham Brand. Have representatives at the point of sale for IPO's and secondary's
- Allow for acquisition of other brokers without a change to the 1017

#### **FondInvest:**

- Secondary private equity business with \$5 Billion under management
- 20 year track record with exceptional returns (20%+ annualized)
- Launch a new round and grow client base

#### **Mid American:**

- Over 130 brokers and 12 wholesalers providing distribution of
- Raised over \$1Billion for mutual funds YTD 2014
- Active private placements and IPO distribution





# **Burnham Website**



#### **Current Website**



#### Website - In Progress



#### Announcements

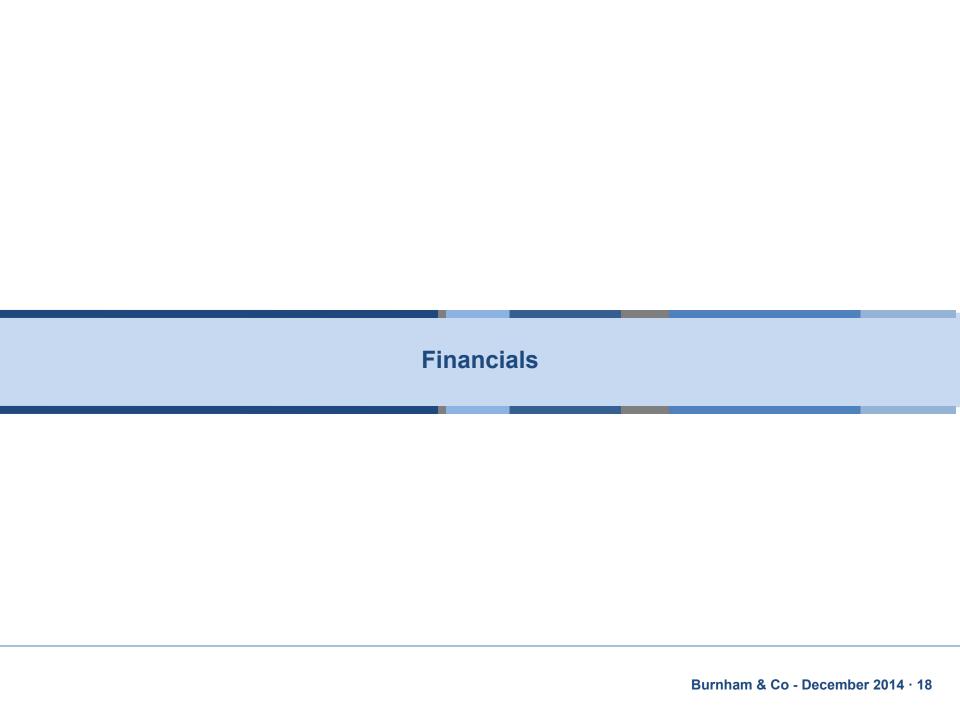
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#### Announcements

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#### **Fund Pricing**

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# **Asset Management and Investment Banking:**

# 3-year Forecast



(\$ in thousands)	Year 1	Year 2	Year 3
REVENUE			
Capital Markets	12,000	15,000	20,000
Retail Securities	12,000	14,000	16,000
Institutional Trading	2,500	3,500	5,000
Total IB Revenue	26,500	32,500	41,000
Advisory Fees	4,000	4,500	5,000
Alternative AM Fees	500	750	1,000
RIA AM Fees	250	500	1,000
Total AM Revenue	4,750	5,750	7,000
EXPENSES			
Commissions and Execution	19,000	20,000	25,000
Compensation and Benefits	6,000	6,500	7,000
General and Administrative	4,770	5,000	5,500
Professional Fees	1,000	1,200	1,500
Other	500	1,000	1,200
Total Expenses	31,270	33,700	40,200
EBITDA	(20)	4,550	7,800



# **Combined Insurance Entity:**

# **3-year Forecast**



(\$ in thousands)	Year 1	Year 2	Year
REVENUE			
Earned Premium	950,723	1,926,732	2,539,74
Fees and Commissions	33,691	39,003	46,60
Return on Excess Cash	1,125	1,224	1,50
Changes in Actuarial Reserves - VAL	229,171	37,046	20,83
Total Revenue	1,214,710	2,004,006	2,608,68
EXPENSES			
Policy Reserve Expense	1,107,228	1,932,269	2,530,81
Payments for Claims - VAL	62,522	19,864	17,60
Net Current Loss from Investments	8,814	8,871	8,79
Variable Expenses	14,386	15,157	16,35
Fixed Expenses	10,764	12,192	14,21
Total Expenses	1,203,713	1,988,353	2,587,78
EBITDA	\$10,997	\$15,653	\$20,89
Eliminate Cost Redundancies	500	2,000	2,00
Increased Fees for Valorlife	2,691	5,623	6,01
Synergistic EBITDA	\$14,188	\$23,276	\$28,91
Acquisitive IB and AM EBITDA	(20)	4,550	7,80
Synergistic and Acquisitive EBITDA	\$14,168	\$27,826	\$36,71